Sustainability Cockpit		100		DI I					1.66	D'	
Q = Quarterly A = Annual	Unit	LSS		Plan	vs LY	Trend	Q = Quarterly A = Annual	Unit	LSS	Plan	VS
Supply Chain							People & Communities				
Scrap Suppliers ISO 9001 certified (Q)	%			60			Employee Turnover Rate (A)	%	9		:
Scrap Suppliers ISO 14001 certified (Q)	%	97	-	60			Minimum Wage Rate (A)	%	100	100	
Scrap Suppliers ISO 45001 certified (Q)	%	89		60			Freedom of Association Rate (A)	%	51		
Scrap Suppliers SA 8000 certified (Q)	%	-					Grievance Resolution Rate (Q)	%	100	100	
Ferro Alloy Suppliers ISO 9001 certified (Q)	%	99		60			Health and Safety Management System and 45001 (A)	%	100 🔵	100	
Ferro Alloy Suppliers ISO 14001 certified (Q)	%	67		60			Lost time injury frequency rate (LTIFR) (Q)	-	4	-	
Ferro Alloy Suppliers ISO 45001 certified (Q)	%	63		60			Environmental incidents reported to an external Regulator (Q)	#	8	10	
Ferro Alloy Suppliers SA 8000 certified (Q)	%	-					Environmental incidents resulted in enforcement (Q)	#	-	10	
Suppliers ISO 9001 certified (Q)	%	97		60			Environmental incidents resulted in prosecution (Q)	#	-	10	
Suppliers ISO 14001 certified (Q)	%	68		60			Environmental complaints reported to an external Regulator (Q)	#	-	10	
Suppliers ISO 45001 certified (Q)	%	63		60			Environmental complaints resulted in enforcement (Q)	#	-	10	
Suppliers SA 8000 certified (Q)	%	-					Environmental complaints resulted in prosecution (Q)	#	-	10	
Environmental incidents reported to the regulator (A)	#	-					Training hours per employee-contractor (A)	Hrs pp	88	88	(
Reportable safety accidents and incidents (A)	#	-					Community Initiative Rate (A)	£/T	0.13		:
Submitted evidence of compliance with Dodd-Frank (A)	%	100		100			Local Employment Rate (A)	%	89		:
Q = Quarterly A = Annual	Unit	LSS		Plan	vs LY	Trend	Sickness absence (Q)	%	3		
Environment & Energy					,		Total number covered by performance discussions (number VIP)s (A)	#	697		
Material Efficiency (A)	%	64		58	1.0 X		Total number of health assessments completed (Q)	#	-		
Energy Intensity (Q)	GJ/t	7.2			1.1 X		Total number of current process hazard reviews (Q)	#	49		
Water Use (Q)	m ³ /t	1.9			1.1 X		Total number COSHH assessments completed (Q)	#	618		
Recycled Content (A)	%	94		94	0.0 X		Ratio of female to male entry-level worker wages (Q)	#	100		
Land Use in Biodiversity Rich Habitats (A)	%	40		40	1.0 X		Q = Quarterly A = Annual	Unit	LSS	Plan	vs
By-Product production (A)	t/t	0.135			1.1 X	ii	Commercial			1	
Waste to landfill (Q)	kg/t	103			0.9 X	i i	Total quantity of output (final product quantity) (A)	t	337,631		(
Waste to incineration (A)	kg/t	0.015			0.2 X		Local Purchases Rate (A)	£k/t	0.63		(
Waste recycled (Q)	kg/t	23			1.1 X	ii	Total average number of employees and permanent contractors (A)	#	1,975		:
Environmental Management and ISO 14001 (A)	%	100		100	1.0 X	ii	Pursuing Innovation Rate (A)	£/t	4		2
Number of LSS products covered by LCA (A)	#	-	-				Total number of complaints against the company at all sites (Q)	#	2,055		
CO2 Emissions to air per tonne (A)	kg/t	0.22			1.0 X		Internal Transport by Rail	%	89%		
NOx Emissions to air per tonne (A)	kg/t	0.42			1.3 X					1	
PM Emissions to air per tonne (A)	kg/t	0.17			1.0 X	_					
SS Emissions to water per tonne (A)	kg/t	0.02			1.5 X						
PAH Emissions to water per tonne (A)	kg/t	0.001			1.3 X						
GWP 100 years Kg CO2 2016 (worldsteel) (A)	kg	0.60			2.5 /						
	~~5	0.00									