Sustainability Cockpit					
Q = Quarterly A = Annual	Unit	LSS	Plan	vs LY	Trend
Supply Chain					
Scrap Suppliers ISO 9001 certified (Q)	%	100	60	1.0 X	
Scrap Suppliers ISO 14001 certified (Q)	%	88	60	0.9 X	
Scrap Suppliers ISO 45001 certified (Q)	%	79	60	0.9 X	
Scrap Suppliers SA 8000 certified (Q)	%	-			
Ferro Alloy Suppliers ISO 9001 certified (Q)	%	98	60	1.0 X	
Ferro Alloy Suppliers ISO 14001 certified (Q)	%	61	60	0.9 X	
Ferro Alloy Suppliers ISO 45001 certified (Q)	%	53	60	0.8 X	
Ferro Alloy Suppliers SA 8000 certified (Q)	%	-			
Suppliers ISO 9001 certified (Q)	%	98	60	1.0 X	
Suppliers ISO 14001 certified (Q)	%	71	60	1.0 X	
Suppliers ISO 45001 certified (Q)	%	65	60	1.0 X	
Suppliers SA 8000 certified (Q)	%	-			
Environmental incidents reported to the regulator (A)	#	-			
Reportable safety accidents and incidents (A)	#	-			
Submitted evidence of compliance with Dodd-Frank (A)	%	100	100	1.0 X	
Q = Quarterly A = Annual	Unit	LSS	Plan	vs LY	Trend
Environment & Energy					
Material Efficiency (A)	%	90	58	1.3 X	
Energy Intensity (Q)	GJ/t	6.4		0.9 X	
Water Use (Q)	m <sup>3</sup> /t	2.9		1.0 X	
Recycled Content (A)	%	31	94	0.0 X	
Land Use in Biodiversity Rich Habitats (A)	%	40	40	1.0 X	
By-Product production (A)	t/t	0.151		1.1 X	
Waste to landfill (Q)	kg/t	86		0.8 X	
Waste to incineration (A)	kg/t	0.032		2.3 X	
Waste recycled (Q)	kg/t	6		0.9 X	
Environmental Management and ISO 14001 (A)	%	100	100	1.0 X	
Number of LSS products covered by LCA (A)	#	4			
CO2 Emissions to air per tonne (A)	kg/t	150.62		0.9 X	
NOx Emissions to air per tonne (A)	kg/t	0.54		1.3 X	
PM Emissions to air per tonne (A)	kg/t	0.25		1.5 X	
SS Emissions to water per tonne (A)	kg/t	0.04		1.3 X	
PAH Emissions to water per tonne (A)	kg/t	0.001		0.7 X	
GWP 100 years Kg CO2 2016 (worldsteel) (A)	kg	0.60		1.0 X	
Kg CO2 eq per t product (EPD) (A)	kg	4,190			
Electricty from fossil fuels (A)	%	59		1.0 X	
Electricty from renewables (A)	%	36		1.0 X	
Electricity from nuclear (A)	%	6		1.0 X	

					Dec-20
Q = Quarterly A = Annual	Unit	LSS	Plan	vs LY	Trend
People & Communities					
Employee Turnover Rate (A)	%	12	9	1.4 X	
Minimum Wage Rate (A)	%	100	100	1.0 X	
Freedom of Association Rate (A)	%	51		1.0 X	
Grievance Resolution Rate (Q)	%	100	100	1.0 X	
Health and Safety Management System and 45001 (A)	%	100	100	1.0 X	
Lost time injury frequency rate (LTIFR) (Q)	-	6	-	1.4 X	
Environmental incidents reported to an external Regulator (Q)	#	11	10	1.4 X	
Environmental incidents resulted in enforcement (Q)	#	-	10		
Environmental incidents resulted in prosecution (Q)	#	-	10		
Environmental complaints reported to an external Regulator (Q)	#	27	10		
Environmental complaints resulted in enforcement (Q)	#	-	10		
Environmental complaints resulted in prosecution (Q)	#	-	10		
Training hours per employee-contractor (A)	Hrs pp	177	88	2.0 X	
Community Initiative Rate (A)	£/T	0.13		1.1 X	
Local Employment Rate (A)	%	90		1.0 X	
Sickness absence (Q)	%	1		0.4 X	
Total number covered by performance discussions (number VIP)s (A)	#	639		0.9 X	
Total number of health assessments completed (Q)	#	2,556			
Total number of current process hazard reviews (Q)	#	50		1.0 X	
Total number COSHH assessments completed (Q)	#	677		1.1 X	
Ratio of female to male entry-level worker wages (A)	#	100		1.0 X	
Q = Quarterly A = Annual	Unit	LSS	Plan	vs LY	Trend
Commercial					
Total quantity of output (final product quantity) (A)	t	347,139		1.0 X	
Local Purchases Rate (A)	£k/t	0.59		1.0 X	
Total average number of employees and permanent contractors (A)	#	1,818		0.9 X	
Pursuing Innovation Rate (A)	£/t	1		0.2 X	
Total number of complaints against the company at all sites (Q)	#	1,013		0.5 X	
Internal Transport by Rail (Q)	%	95%			